

State Police Commission

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Cathy J. Derbonne Director

General Circular No. 157

Issue Date: July 8, 2011

Subject: Performance Planning and Review (PPR) Focus Date

Pursuant to the provisions of State Police Commission Rule 2.10(a), the State Police Commission will hold a public hearing on Thursday, August 18, 2011, to consider the revision of State Police Commission Rule 10. The hearing will begin at 9:00 a.m. in Class Room 5, Building A, State Police. Training Academy, 7901 Independence Boulevard, Baton Rouge, Louisiana.

Chapter 10

Performance Planning and Review

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10.1 Performance Planning and Review System; Required Components.

The department shall use a performance planning and review system that complies with this Chapter and consists of the following components:

(a) a performance planning and review form approved by the Director;

(b) a five-level rating system; and

(c) a performance planning review training manual that is reasonably accessible to Rating Supervisors.

The Department may opt to make variations to the PPR form, system, or instruction with prior written approval from the Director.

10.2 Rating Supervisor.

The Rating Supervisor shall be the employee's immediate supervisor or someone in the employee's supervisory chain of command unless unavailable, in which case, the Superintendent or his designee shall designate a person most familiar with the employee's performance.

10.3 Performance Factors to be Rated.

a) Each employee shall be rated on the following performance factors (or their equivalents): Work Product; Dependability; Cooperativeness; Adaptability; Communication; and Daily Decision Making/Problem Solving.

b) Additionally, each supervisory employee shall be rated on the following additional performance factors (or their equivalents): Work Group Management and Leadership; and Performance Planning and Review.

c) An employee may be rated on additional performance factor(s) applicable to the employee's job.

10.4 Ratings.

(a) The rater shall rate the employee on each applicable performance factor, using the following ratings and points:

- 1. Outstanding = 5 points
- 2. Exceeds Expectations = 4 points
- 3. Achieves Expectations = 3 points
- 4. Needs Improvement = 2 points
- 5. Poor = 1 point

(b) The performance factor ratings shall then be averaged and the employee's overall rating shall be assigned based upon the following scale:

- 1. Outstanding = 4.50 5.00
- 2. Exceeds Expectations= 3.50 4.49
- 3. Achieves Expectations = 2.50 3.49
- 4. Needs Improvement = 1.50 2.49
- 5. Poor = 1.00 1.49

10.5 Performance Planning Session.

(a) The Rating Supervisor shall conduct a performance planning session, during which the Rating Supervisor shall discuss with the employee the factors upon which the employee will be rated and the performance that will be expected during the coming rating period. Thereafter, the Rating Supervisor and the employee shall sign and date the performance planning and review form to document the session.

(b) A performance planning session shall be conducted no later than 30 calendar days after the appointment of a new employee, or the anniversary date of a current employee, or the assignment of an employee into a position having a different position number and significantly different duties.

**Should be changed to no later than August 31 annually.

(c) A performance planning session may be conducted when an employee is assigned a new supervisor or when performance expectations change due to changes in work.

10.6 Rating Session.

(a) To create an official rating, the Rating Supervisor shall:

1. Complete, sign, and date the Performance Planning and Review Form.

2. Discuss the rating with the employee.

3. Provide and documentation to support an overall rating of Needs Improvement or Poor.

- 4. Present the form to the employee to be signed and dated, and
- 5. Give or mail the employee a copy of the completed form.

(b) For new employees, the provisions of subsection (a) shall occur within 60 calendar days prior to the employee's eligibility for a merit increase.

(c) For current employees, the provisions of subsection (a) shall occur within 60 calendar days before the employee's anniversary date.

**should be changed to "for new and current employees, the provisions of subsection (a) shall occur no earlier than June 2 nor later than August 1 annually."

10.7 Re-Ratings.

An employee whose official overall rating is "Needs Improvement" or "Poor" shall be re-rated no earlier than 3 nor later than 6 months after the employee's anniversary date.

**Should be changed to "re-rated no earlier than December 3 nor later than February 1 annually."

10.8 When a Rating or Re-Rating Becomes Official.

A rating or re-rating becomes official upon the employee's receipt of the performance planning and review form. Receipt is governed by Rule 12.8(b).

10.9 Employee's Refusal to Sign Form.

If an employee refuses to sign any part of the form, the Rating Supervisor shall note on the form that the employee was given the form, refused to sign and the date.

10.10 Effects of "Needs Improvement" or "Poor" Rating or Re-Rating.

(a) A rating or re-rating of "Needs Improvement" or "Poor" is not a disciplinary action.

(b) An employee whose official overall rating or re-rating is "Needs Improvement" or

"Poor" is ineligible for merit increases, promotions, or permanent status. An employee whose official overall rating or re-rating is "Needs Improvement" or "Poor" shall not be detailed to a higher level position except as approved in advance by the Director.

(c) Apart from the ineligibilities provided for in subsection (b), an employee whose

official overall rating or re-rating is "Needs Improvement" or "Poor" may be separated or disciplined under the rules applicable to the employee's status.

10.11 Effects of Absence of Official Rating or Re-Rating.

(a) If the Department neglects to rate an employee prior to his/her anniversary date, **should be August 1 annually

the employee shall be considered as having a rating of "Achieves Expectations". If the Department fails to timely re-rate an employee rated "Needs Improvement" or "Poor", the employee shall be deemed to have a re-rating of "Achieves Expectations", as of six (6) months after the employee's anniversary date. **should be February 1

(b) If a performance rating or re-rating has not been possible because the employee was absent for an extended period of time (usually more than 9 months) during the rating period which effectively makes it impossible to evaluate his performance, the rating or re-rating shall be delayed until no earlier than 3 nor later than 6 months after the employee's return to duty on a full-time basis. Under such circumstances, the rating existing prior to the employee's absence shall continue in effect in the interim.

10.12 Record-keeping and Reporting Requirements.

(a) Completed performance planning and review forms shall not be part of the official personnel file and shall not be accessible to the public.

(b) Each official overall rating of "Needs Improvement" and "Poor" and each official re-rating shall be reported to the Director within thirty (30) days after a copy of the performance planning and review form has been given to the employee. **should be changed to no later than February 28.

(c) By July 31 of each year, the Superintendent or his designee shall report to the Director, in such form as the Director prescribes, information about ratings given during the previous year ending June 30. ** should be changed to reporting of August 1 – July 30 period. Received by SPC no later than September 30.

10.13 Review of Ratings and Re-Ratings.

Ratings and re-ratings are subject to review as follows:

(a) A permanent employee who disagrees with and desires a review of an official overall rating or re-rating of "Needs Improvement" or "Poor" must

present a written request to the Superintendent or his designee for review of the rating or re-rating. The request for review must conform to the following:

1. Include a copy of the Performance Planning and Review Form, and any documentation provided to the employee with the form, to request the review.

2. Attach any other documentation supporting the request for review.

3. List the performance factor ratings that are in dispute and for each factor explain why they believe a higher rating was deserved.4. Be postmarked or received by the Superintendent or his designee within thirty (30) calendar days following receipt by the employee of the Performance Planning and Review Form.

(b) Upon receipt of a timely request for review, the Superintendent or his designee shall:

1. Review the employee's request (including any attachments) and the official Performance Planning and Review Form (including the attached documentation) if any.

2. In accordance with Rule 12.8(b), within sixty (60) days after receipt of the request for review, provide the employee with written notice of the outcome of the review.

(c) In the discretion of the Superintendent or his designee, a review may be

based solely on the request and any attached documentation, or on other

informal proceeding determined by written Departmental policy. The

informal review proceedings, if any, may be conducted by the Superintendent or his designee, who has not participated in the rating or

re-rating.

(d) Ratings not reviewed in substantial compliance with these rules shall be deemed "Achieves Expectations."

10.14 Repealed, effective April 21, 2011.

10.15 Exceptions

For compelling reasons, the Director may approve exceptions to these Rules.

10.16 Grievance Process

The agency's grievance shall not be used to review or reconsider ratings or a procedural violation of these rules.

Please review this proposal and furnish, in writing by August 8, 2011 any comments which you consider pertinent. If you would like to appear before the Commission and present your comments orally, you are invited to do so. You must notify this office by August 8, 2011 of your intention to address the Commission, in order to be placed on the agenda.

Please post this General Circular in a prominent place, so that all employees will receive notice of this public meeting. If any special accommodations are needed, please notify us prior to the meeting date.

Sincerely,

Cathy Derbonne Director